

**2004 Multi-Species CDQ  
First Quarter Report  
(Public Version)**

for the

**Aleutian Pribilof Island  
Community Development  
Association**

April 30, 2004

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## **I. Quarterly Highlights**

APICDA's employment goal for 2004 is to provide at least 80 jobs for APICDA residents. By the conclusion of the first quarter, a total of 35 job positions (34 discrete individuals) had been filled by APICDA residents, generating wages of \$262,783.

During the first quarter, nine individuals attended various vocational education or specialized training programs. A total of \$22,549 in vocational education scholarships on behalf of APICDA residents has been spent this quarter.

Forty individuals used APICDA higher education scholarships during the first quarter of the year. Each scholarship is in the amount of up to \$5,000 for the school year. A total of \$90,530 in higher education scholarships on behalf of APICDA residents was disbursed the first quarter.

The APICDA board, subsidiary boards, and committees were quite active in the first quarter. These various boards and committees conducted a total of nine meetings throughout the first quarter. In addition to the normal business associated with board and committee meetings, the APICDA Board of Directors attended a seminar on "How to Interpret Corporate Financials" presented by Timothy Altman of Altman & Rogers; a presentation by Peter Jurasz of Smith Barney on "Asset Allocation Analysis"; and a presentation by Bill Dann of Professional Growth Services. These efforts are indicative of our desire to make improvements in corporate governance.

Management and staff spent approximately 100 "person days" in the APICDA region in the first quarter. Project development, project maintenance, and community outreach were some of the activities/purposes for their trip(s) to the APICDA communities.

APICDA concluded its Bering Sea "A" season pollock fishery during the first quarter. A total of 15 metric tons of pollock remains. PSC catch year-to-date consisted of less than one metric ton of halibut, 180 Chinook salmon, and 36 opilio crab.

John Moller, General Manager of APICDA was appointed to the Advisory Panel of the North Pacific Fishery Management Council. In addition to this appointment, Mr. Moller was also selected as a participant for the National Fishery Institute's Future Leaders Program. The Future Leaders program's intent is to expose potential leaders to all facets of the fishing industry with an emphasis on the processing and marketing side of the business.

Jeff Kashevarof, a resident of St. George Island, was hired as APICDA Joint Venture's Port Engineer. Mr. Kashevarof will be charged with maintaining AVI's fishing fleet and equipment. Mr. Kashevarof received his Diesel Mechanic certificate from AVTEC, funded partially by APICDA's Supplemental Education program.

Atka Pride Seafoods commenced its plant expansion project. The project is scheduled to be complete early in the third quarter. The purpose of this project is to allow for increased daily processing of product, to increase cost efficiency, and to produce value added products (halibut fletches).

**Please visit APICDA web site at: [www.apicda.com](http://www.apicda.com)**

## II. Community Development

### A. Progress Toward Goals, Objectives, Milestones

The following is a review of the highlights from APICDA's goals, objectives, and milestones. See Tables 1 through 7 for a specific review of all milestones, by community.

1.) Employment: APICDA's employment goal for 2004 is to provide at least 80 jobs for APICDA residents. By the conclusion of the first quarter, a total of 35 job positions (34 discrete individuals) had been filled by APICDA and CDQ residents, generating wages of \$262,783.

2.) Training: APICDA's goal is to provide vocational education and training assistance for any resident who desires the opportunity or needs help. During the first quarter, nine APICDA residents attended various vocational education or specialized training programs. Total funds requested and approved were \$22,549.

3.) Education: Forty individuals used APICDA higher education scholarships during the first quarter of the year. Each scholarship is in the amount of up to \$5,000 for the school year. A total of \$90,530 in higher education scholarships on behalf of APICDA residents has been spent the first quarter.

4.) APICDA Joint Ventures, Inc. (AJV) Activities: AJV activities during the first quarter consisted of overseeing the various subsidiary corporations, including Atka Pride Seafoods, Puffin Seafoods, L.L.C., Kayux Development, L.L.C., APICDA Vessels, Inc., Nelson Lagoon Storage Company, L.L.C., Nazan Bay Inn, Prowler, L.L.C., Ocean Prowler, L.L.C., Golden Dawn, L.L.C., Bering Pacific Seafoods, L.L.C., and MUM Alaska, L.L.C. AJV continued to discuss the formation of new joint venture corporations, and to review other investment opportunities.

5.) APICDA Vessels, Incorporated (AVI): AVI activities during the first quarter consisted of preparing and launching its fleet for the upcoming fisheries. This includes the five *AP* boats, the *Bonanza*, the *Taty Z*, and the *Konrad I*.

The *AP 1* and *AP 2* will be used for the tendering and harvesting in the St. George halibut fishery. Management is in the process of hiring local St. George residents to run both vessels this summer.

The *AP 4* will participate again in the Akutan Fishing Venture. The captain of the vessel is a local Akutan resident that has just completed his 100 ton refresher course this quarter.

6.) Atka Pride Seafoods (APS) Activities: The company is in the midst of a \$500,000 construction project to expand the production area of the plant and to incorporate a

value added fletching line. The project is on schedule and is expected to wrap up in the third quarter. The plant will be open in early spring for sablefish deliveries as well as CDQ halibut. The local fleet is expected to commence on the first of June.

The plant manager and two other local Atkan residences attended a training session on the techniques of halibut fletching. The training was in Seattle and sponsored by the Cannon Fish Company and Select Seafoods (a subsidiary of Whole Foods).

7.) Puffin Seafoods, L.L.C.: At their November meeting, the Puffin board elected to not buy fish from the local fleet in 2004. The plan is to use the AP 1 and AP 2 as tenders and sell the halibut directly to the Trident plant in St. Paul. This approach will cut overhead to Puffin, while providing better fish prices to the local fleet.

8.) Nelson Lagoon Storage Company, L.L.C.: Nelson Lagoon Storage Company is gearing up for the up-coming salmon season. In the off season, the company purchased a forklift and travel-lift to better serve their clients. The addition of the forklift will provide easier access to the second level of the storage building making this area more attractive for storage rentals.

9.) OceanLogic, L.L.C.: OceanLogic updated and distributed its CatchPoint Classic software. The company also performed maintenance on its electronic logbook (ELB) programs. OceanLogic's immediate development focus is to integrate the CatchPlotter software with the software. That is scheduled to be complete in the second quarter.

10.) Bering Pacific Seafoods, L.L.C.: The McDowell Group has nearly completed its feasibility analysis for construction and operation of a shoreside processing plant in False Pass. The report will be presented at the 6<sup>th</sup> Annual APICDA Community Conference in April.

11.) Ugludax Lodge: Booking for the lodge in Nikolski is higher than last year at this time. Operations will begin in May, with the first clients arriving in early summer. Management continues to work on the transportation issues experienced last season.

MUM Alaska is reviewing potential alternative hunting/fishing packages for clients unable to make it to the lodge. The alternatives include activities in Atka, Unalaska, and St. George. They are also considering ground transportation into Nikolski

12.) Akutan Fishing Venture: APICDA established a loan program to assist local Akutan residents to purchase halibut quota shares in 2003. Over \$235,000 was loaned to help local Akutan residents purchase about 30,000 pounds of IFQ halibut. The APICDA board has committed \$200,000 for 2004. The AP 4 will continue to be the fishing platform used for the fishing venture. The fishery is expected to commence by mid-May.

A steering committee has been established to usher this program through its development stage. Earlier this year, the committee identified an additional four local residents that are interested in purchasing IFQ halibut. APICDA is assisting in locating IFQ shares to purchase.

## B. Outreach

APICDA management and staff traveled to many of our communities during the first quarter to meet with residents and discuss a wide variety of CDQ and development related issues. Management and staff spent approximately 100 "person days" in the APICDA region in the first quarter. Project development, project maintenance, and community outreach are some of the activities/purposes for their trips to the APICDA communities.

APICDA's Human Resource department is actively recruiting APICDA residents for available positions and anticipated future positions with APICDA, APICDA subsidiaries, and APICDA harvesting partners.

APICDA provides each entity within our eligible communities a copy of the Community Development Plan (CDP), and public version of the quarterly reports. Quarterly news letters and a continuously upgraded website are vehicles used by management to increase awareness of all that APICDA and its subsidiaries have to offer for our community members.

## C. Employment

### CDQ Local Resident Employment for First Quarter, 2004 and Year-to-Date

	Positions	Quarter Wages	Quarter-To-Date Positions	Quarter-To-Date Wages	Year-To-Date Discrete People
Management/Admin	6	\$106,403	6	\$106,403	6
Board Members	9	23,158	9	23,158	9
Community Liaisons	7	9,500	7	9,500	7
CDQ A/B Season	5	35,789	5	35,789	5
CDQ C/D Season					
Other Fishing	13	98,863	13	98,863	13
Internships	1	818	1	818	1
Other Employment	10	20,910	10	20,910	10
Totals	35	\$262,783	35	\$262,783	35
		Yearly		Yearly	
Quarter Discrete	35	Discrete Positions	34	Discrete People	34

Note: "Positions" are the total number of individuals who receive compensation for the quarter or year-to-date. "Discrete people" and "discrete positions" refer to the actual number of individuals or positions during the time period. Several individuals were employed in different categories during the quarter or year-to date; this means that these individuals are double (or triple)

counted in the "positions" column or category, and show up in more than one of the "discrete people" categories; however, they are only counted once in the bottom line under "discrete people" or "discrete positions." Additionally, **Appendix 15** provides a complete listing by name, category, and community for all individuals employed for the first quarter. **Appendix 16** provides a complete list of Alaska Residents employed by APICDA and subsidiaries in the first quarter.

## **Summary**

Management/Administrative: During the first quarter, there were six APICDA residents who received compensation for management/administrative duties. These functions ranged from staff employment to subsidiary managers and staff. The total expended during the quarter was \$106,403.

Board Members: During the first quarter, nine board members from various boards received compensation for their duties and responsibilities. Total compensation for the quarter totaled \$23,158 (this figure IS NOT included in the above financial statistics).

Community Liaison Officers: During the first quarter, there were seven APICDA residents who received compensation for CLO duties. The total expended during the quarter was \$9,500. (this figure IS NOT included in the above financial statistics).

Direct Employment from CDQ Pollock Fishing: Five APICDA residents were employed in pollock fishing and/or processing operations at-sea on the *C/P Starbound* during the quarter. Total wages were \$35,789.

Other Fishing: Thirteen APICDA residents were employed in the "other fishing" category: Two APICDA residents participated in the Pacific cod fishery on the *F/LL Bering Prowler*; four APICDA residents participated as deck hands on the *F/V Barbara J*; five APICDA residents generated wages from the Atka Pride Seafoods operation; and two APICDA residents earned wages on the *AP 4*. Total wages for all other fishing activities combined for the first quarter was \$98,863.

Other Employment: Ten APICDA residents were employed in a variety of non-direct fishery activities, including the Bering Pacific Seafoods, L.L.C. operations, Nelson Lagoon Storage Company LLC, stevedoring, diving operation, and maintenance/construction projects directly related to APICDA CDP projects. Total wages generated for the first quarter were \$20,910.

Student Internships: One APICDA resident earned wages through APICDA's student internship program. This individual is working part time at The Aleut Corporation in Anchorage in conjunction with attending the University of Alaska full time.

Ancillary Employment and Economic Impacts: The activities of APICDA and its subsidiaries generate significant economic benefits in the region, but much of the benefit is not captured by

the existing employment and earnings data tables. For example, the Atka Pride Seafoods facility in Atka purchases fish from resident fishermen. Similarly, APS (and other APICDA subsidiaries) employs local residents, regional residents, other Alaska residents, and non-residents. The purchase of fish and the payment of wages, whether to residents or non-residents, have an undeniable economic impact in the community. Goods are purchased with the money received and taxes are paid to the city, the borough and the state.

## D. Training & Education

### Training and Education for First Quarter, 2004 and Year-to-Date

	Quarter		Year-To-Date	
	People	Expenditures	People	Expenditures
<b>Scholarships</b>				
Post Secondary	40	\$90,530	40	\$90,530
Vocational	9	22,549	9	22,549
<b>Voc-Tech Classes</b>				
Basic		0	0	0
Advanced	0	0	0	0
<b>Other Training</b>				
Fisheries Related	0	0	0	0
Student Loans	0	0	0	0
CDQ Staff/Board	4	5,625	4	5,625
Other	0	0	0	0
<b>Other Expenditures</b>				
To Educational Institutions				
Education Endowment Funds				
Community Conference				
Fish Association Grants	N/A	100,000	N/A	100,000
School Grants	1	6,000	1	6,000
Miscellaneous Grants				
Total	54	\$224,704	54	\$224,704

## Summary

1.) Vocational Education: During the first quarter nine individuals attended various vocational education or specialized training programs. A total of \$22,549 in vocational education scholarships on behalf of APICDA residents was spent this quarter.

2.) Higher Education: Forty individuals used APICDA higher education scholarships during the first quarter of the year. Each scholarship is in the amount of up to



\$5,000 for the school year. A total of \$90,530 in higher education scholarships on behalf of APICDA residents was disbursed in the first quarter.

3.) Other Expenditures: APICDA provides various programs to the communities that derive funds from the Training & Education Program. These programs provide benefits to APICDA communities in education, experience, and good will services.

APICDA awards Fishermen Association grants in the amount of \$20,000 yearly to our seven participating fishermen's associations. These grants provide seed money to the associations for fishery-related projects, organizational expenses, and funds to participate in regulatory fishery management meetings. A total of \$100,000 was been awarded through the first quarter.

The Miscellaneous Grant program is available for projects in the community that otherwise do not fit within existing APICDA programs. An amount up to \$2,857 can be awarded to eligible community. The Executive Committee reviews each proposal before funds are awarded. No grants were awarded in the quarter.

The School Grant is available to schools in each of the eligible communities. A total of \$6,000 per year is available. At the November 2002 APICDA Board of Directors meeting, the board adopted a motion to convert the school grant program to a school year basis vice a calendar year basis with an effective date of September, 2004. One grant for a total of \$6,000 has been awarded for the 2003-04 school year. A brief description of the school grant awarded is as follows:

<u>School</u>	<u>Amount</u>	<u>Program</u>
St. George School	\$6,000	greenhouse and fishery science kits.

APICDA also provides education and training opportunities to employees of APICDA and its subsidiaries. In the first quarter, four staff members attended various training and educational programs. Total expenders were \$5,625.

**Appendix 17** provides a breakdown of each individual enrolled/attending APICDA funded education and training programs.

### **III. Administration**

#### **A. Board Activities**

1.) Changes in Board: There was one APICDA board member change during the first quarter. Laurence Prokopiof replaced Jeff Kashevarof as the APICDA board representative from St. George.

2.) Decisions/Actions: The Board of Directors for APICDA met in February. There were no other decisions or actions of major consequence that are not included here or in the confidential section of this report.

3.) Schedule for Next Quarter: The next APICDA board meeting is scheduled for April, 2004, although committees will meet throughout the quarter.

4.) Minutes: Approved minutes from board meetings in the first quarter are attached as **Appendix 14** in the confidential section of this report.

## **B. State Of Alaska Reporting Compliance**

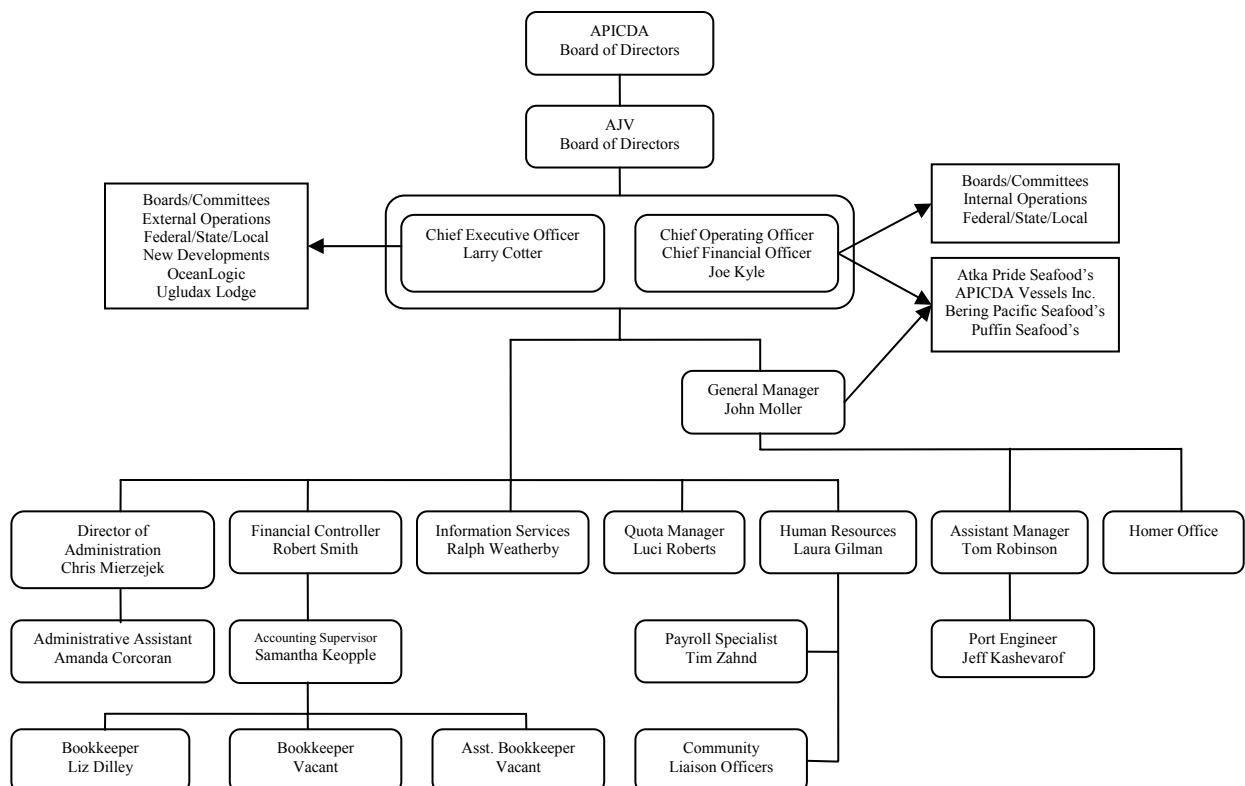
APICDA opilio crab harvesting partner, Trident Seafoods, incurred an approximate 1,400 pound overage in APICDA's opilio CDQ crab fishery. Otherwise, APICDA and its subsidiaries are and were in full compliance with all State of Alaska CDQ reporting regulations.

### C. CDP Amendment Status

Shown below are the plan amendments approved through the first quarter.

2004 Technical / Substantial Amendments				
Numbers	Technical or Substantial	Description	Date Submitted	Date Approved
N/A	Technical	Housekeeping Amendment	02/09/04	02/10/04
SA#04-01	Technical	2004 Budget Revision	03/03/04	03/30/04
TA#04-02	Technical	Transfer Opilio crab from CVRF	03/03/04	not approved by ADF&G
TA#04-03	Technical	Transfer Pacific cod to NSEDC	03/18/04	03/18/04
TA#04-04	Technical	Higher Education Policy and Procedures	03/31/04	04/05/04

### D. Corporate Organizational Structure



#### IV. Harvesting Report

##### A. Target Fishery Harvest Activity

1.) Pollock CDQ Harvest: The pollock “A” season CDQ fishery was completed in the first quarter. The *C/P Starbound*, *C/P Island Enterprise*, and *C/P Kodiak Enterprise*, harvested APICDA’s “A” season pollock.

CDQ Reserve Category	Units	Allocation after transfers	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	YTD Harvest	% of Target Harvest
A Season (40%)	mt	8,355.200	8,340.149				8,340.149	100.000%
B Season (60%)	mt	12,532.800					0.000	0.000%
BS Pollock Total	mt	20,888.000	8,340.149	0.000	0.000	0.000	8,340.149	100.000%
<b>Bycatch</b>								
Pacific Cod	mt	2,182.450	33.761				33.761	0.405%
BS FG Sablefish	mt	43.500					0.000	0.000%
AI FG Sablefish	mt	65.100					0.000	0.000%
BS Sablefish	mt	22.890					0.000	0.000%
AI Sablefish	mt	15.080					0.000	0.000%
WAI Atka Mackerel 543	mt	465.000					0.000	0.000%
CAI Atka Mackerel 542	mt	699.900					0.000	0.000%
EAI/BS Atka Mackerel 541	mt	252.800	0.013				0.013	0.000%
Yellowfin Sole	mt	1,807.680	11.842				11.842	0.142%
Rock Sole	mt	738.000	40.161				40.161	0.482%
BS Greenland Turbot	mt	32.480	0.004				0.004	0.000%
AI Greenland Turbot	mt	10.200					0.000	0.000%
Arrowtooth Flounder	mt	198.000	0.772				0.772	0.009%
Flathead Sole	mt	285.000	28.505				28.505	0.342%
Other Flatfish	mt	53.500	0.377				0.377	0.005%
Alaska Plaice	mt	105.000	0.034				0.034	0.000%
BS Pacific Ocean Perch	mt	18.020					0.000	0.000%
WAI Pacific Ocean Perch 543	mt	116.700					0.000	0.000%
CAI Pacific Ocean Perch 542	mt	65.700					0.000	0.000%
EAI Pacific Ocean Perch 541	mt	68.700					0.000	0.000%
BSAI Northern Rockfish	mt	0.000	0.001				0.001	0.000%
BSAI Shortraker Rockfish	mt	0.000					0.000	0.000%
BSAI Rougheye Rockfish	mt	0.000					0.000	0.000%
BS Other Rockfish	mt	7.350					0.000	0.000%
AI Other Rockfish	mt	10.080					0.000	0.000%
Other Species	mt	0.000	13.979				13.979	0.168%
<b>PSQ Reserve Category</b>								
Zone 1 Red King Crab	ea	3,546	0				0	0.000%
Zone 1 Bairdi Tanner Crab	ea	19,110	3				3	0.034%
Zone 2 Bairdi Tanner Crab	ea	53,460	23				23	0.278%
Opilio Tanner Crab	ea	81,563	36				36	0.430%
Pacific Halibut (mortality)	mt	75.460	0.713				0.713	0.009%
Chinook Salmon	ea	305	180				180	2.157%
Non-Chinook Salmon	ea	441	0				0	0.000%

- 2.) Pacific Cod CDQ Harvest: No activity in the first quarter
- 3.) Atka Mackerel CDQ Harvest: No activity in the first quarter
- 4.) Yellowfin Sole CDQ Harvest: No activity in the first quarter

### CDQ Crab Harvest

- 5.) Opilio CDQ Harvests: A total of 142,566 pounds of opilio CDQ was harvested during the first quarter. Trident incurred an overage of 1,441 pounds. No criminal charges have been received yet. The overage was forfeited and a fine is forthcoming. Trident will cover the costs of all fines associated with the overage.

Vessels participating in the 2004 opilio harvest were the *Farwest Leader*, and *Billikin*.

CDQ Reserve Category	Units	Annual Allocation	Trans. In	Trans. Out	Allocation after transfers	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	YTD Harvest	Percent Harvested	Remaining Allocation
Bering Sea C. <i>Opilio</i>	lbs	142,566			142,566	144,007				144,007	101.01%	-1,441
Bering Sea C. <i>Bairdi</i>	lbs				0					0	0.00%	0
Bristol Bay Red King crab	lbs				0					0	0.00%	0
Norton Sound Red King crab	lbs	0			0					0	0.00%	0
Pribilof Red & Blue King crab	lbs	0			0					0	0.00%	0
St Matthew Blue King crab	lbs	0			0					0	0.00%	0

- 6.) Halibut Harvesting: No activity in the first quarter.
- 7.) Sablefish Harvesting: No activity in the first quarter.

### PSC Harvests

- 8.) Pollock Harvested by Non-Pollock Vessels: No activity in the first quarter.
- 9.) PSC Not Accrued Against PSQ Allocations: No activity in the first quarter.

## Transfers

10.) CDQ Allocation Transfers: APICDA transferred 242 metric tons of Pacific Cod to NSEDC in the first quarter.

CDQ Group: APICDA CDQ Reserve Category	Units	Initial Allocation	Transferred In			Transferred Out			Total After Transfers
						NSEDC			
BS Pollock	mt	20,888.000							20,888.000
Pacific Cod	mt	2,424.450				242.000			2,182.450
BS FG Sablefish	mt	43.500							43.500
AI FG Sablefish	mt	65.100							65.100
BS Sablefish	mt	22.890							22.890
AI Sablefish	mt	15.080							15.080
WAI Atka Mackerel 543	mt	465.000							465.000
CAI Atka Mackerel 542	mt	699.900							699.900
EAI/BS Atka Mackerel 541	mt	252.900							252.900
Yellowfin Sole	mt	1,807.680							1,807.680
Rock Sole	mt	738.000							738.000
BS Greenland Turbot	mt	32.480							32.480
AI Greenland Turbot	mt	10.200							10.200
Arrowtooth Flounder	mt	198.000							198.000
Flathead Sole	mt	285.000							285.000
Other Flatfish	mt	58.500							58.500
Alaska Plaice	mt	105.000							105.000
BS Pacific Ocean Perch	mt	18.020							18.020
WAI Pacific Ocean Perch 543	mt	116.700							116.700
CAI Pacific Ocean Perch 542	mt	65.700							65.700
EAI Pacific Ocean Perch 541	mt	68.700							68.700
BSAI Northern Rockfish	mt	0.000							0.000
BSAI Shortraker Rockfish	mt	0.000							0.000
BSAI Rougheye Rockfish	mt	0.000							0.000
BS Other Rockfish	mt	7.350							7.350
AI Other Rockfish	mt	10.080							10.080
Other Species	mt	0.000							0.000
<b>PSQ Reserve Category</b>									
Zone 1 Red King Crab	ea	3,546							3,546
Zone 1 Bairdi Tanner Crab	ea	19,110							19,110
Zone 2 Bairdi Tanner Crab	ea	53,460							53,460
Opilio Tanner Crab	ea	81,563							81,563
Pacific Halibut (mortality)	mt	75.460							75.460
Chinook Salmon	ea	305							305
Non-Chinook Salmon	ea	441							441

## B. Pollock & MSCDQ Harvested by Quarter and Y-T-D

CDQ Group: APICDA	Units	Initial	Transferred	Transferred	Allocation	CDQ / PSQ Catch Reported				YTD	Percent	CDQ /	Percent
CDQ Reserve Category		Allocation	In	Out	after transfers	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Harvest	Harvested	Remaining	Remaining
BS Pollock	mt	20,888.000	0.000	0.000	20,888.000	8,340.149	0.000	0.000	0.000	8,340.149	39.9%	12,547.851	60.07%
Pacific Cod	mt	2,424.450	0.000	242.000	2,182.450	33.761	0.000	0.000	0.000	33.761	1.5%	2,148.689	98.45%
BS FG Sablefish	mt	43.500	0.000	0.000	43.500	0.000	0.000	0.000	0.000	0.000	0.0%	43.500	100.00%
AI FG Sablefish	mt	65.100	0.000	0.000	65.100	0.000	0.000	0.000	0.000	0.000	0.0%	65.100	100.00%
BS Sablefish	mt	22.890	0.000	0.000	22.890	0.000	0.000	0.000	0.000	0.000	0.0%	22.890	100.00%
AI Sablefish	mt	15.080	0.000	0.000	15.080	0.000	0.000	0.000	0.000	0.000	0.0%	15.080	100.00%
WAI Atka Mackerel 543	mt	465.000	0.000	0.000	465.000	0.000	0.000	0.000	0.000	0.000	0.0%	465.000	100.00%
CAI Atka Mackerel 542	mt	699.900	0.000	0.000	699.900	0.000	0.000	0.000	0.000	0.000	0.0%	699.900	100.00%
EAI/BS Atka Mackerel 541	mt	252.900	0.000	0.100	252.800	0.013	0.000	0.000	0.000	0.013	0.0%	252.787	99.99%
Yellowfin Sole	mt	1,807.680	0.000	0.000	1,807.680	11.842	0.000	0.000	0.000	11.842	0.7%	1,795.838	99.34%
Rock Sole	mt	738.000	0.000	0.000	738.000	40.161	0.000	0.000	0.000	40.161	5.4%	697.839	94.56%
BS Greenland Turbot	mt	32.480	0.000	0.000	32.480	0.004	0.000	0.000	0.000	0.004	0.0%	32.476	99.99%
AI Greenland Turbot	mt	10.200	0.000	0.000	10.200	0.000	0.000	0.000	0.000	0.000	0.0%	10.200	100.00%
Arrowtooth Flounder	mt	198.000	0.000	0.000	198.000	0.772	0.000	0.000	0.000	0.772	0.4%	197.228	99.61%
Flathead Sole	mt	285.000	0.000	0.000	285.000	28.505	0.000	0.000	0.000	28.505	10.0%	256.495	90.00%
Other Flatfish	mt	58.500	0.000	5.000	53.500	0.377	0.000	0.000	0.000	0.377	0.7%	53.123	99.30%
Alaska Plaice	mt	105.000	0.000	0.000	105.000	0.034	0.000	0.000	0.000	0.034	0.0%	104.966	99.97%
BS Pacific Ocean Perch	mt	18.020	0.000	0.000	18.020	0.000	0.000	0.000	0.000	0.000	0.0%	18.020	100.00%
WAI Pacific Ocean Perch 543	mt	116.700	0.000	0.000	116.700	0.000	0.000	0.000	0.000	0.000	0.0%	116.700	100.00%
CAI Pacific Ocean Perch 542	mt	65.700	0.000	0.000	65.700	0.000	0.000	0.000	0.000	0.000	0.0%	65.700	100.00%
EAI Pacific Ocean Perch 541	mt	68.700	0.000	0.000	68.700	0.000	0.000	0.000	0.000	0.000	0.0%	68.700	100.00%
BSAI Northern Rockfish	mt	0.000	0.000	0.000	0.000	0.001	0.000	0.000	0.000	0.001	N/A	N/A	N/A
BSAI Shortraker Rockfish	mt	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	N/A	N/A	N/A
BSAI Rougheye Rockfish	mt	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	N/A	N/A	N/A
BS Other Rockfish	mt	7.350	0.000	0.000	7.350	0.000	0.000	0.000	0.000	0.000	0.0%	7.350	100.00%
AI Other Rockfish	mt	10.080	0.000	0.000	10.080	0.000	0.000	0.000	0.000	0.000	0.0%	10.080	100.00%
Other Species	mt	0.000	0.000	0.000	0.000	13.979	0.000	0.000	0.000	13.979	N/A	N/A	N/A
<b>PSQ Reserve Category</b>													
Zone 1 Red King Crab	ea	3,546	0	0	3,546	0	0	0	0	0	0.00%	3,546	100.00%
Zone 1 Bairdi Tanner Crab	ea	19,110	0	0	19,110	3	0	0	0	3	0.01%	19,107	99.99%
Zone 2 Bairdi Tanner Crab	ea	53,460	0	0	53,460	23	0	0	0	23	0.04%	53,437	99.96%
Opilio Tanner Crab	ea	81,563	0	0	81,563	36	0	0	0	36	0.04%	81,527	99.96%
Pacific Halibut (mortality)	mt	75.460	0.000	0.000	75.460	0.713	0.000	0.000	0.000	0.713	0.94%	74.747	99.06%
Chinook Salmon	ea	305	0	0	305	180	0	0	0	180	58.97%	125	41.03%
Non-Chinook Salmon	ea	441	0	0	441	0	0	0	0	0	0.00%	441	100.00%

### **C. Compliance**

With the exception of a 1,400 pound overage in the 2004 CDQ opilio fishery, APICDA and its harvesting partners were in full compliance.

### **D. Other Fishing Issues/Activities**

There were no other fishing issues or activities.

### **E. APICDA's 2003-05 Measurable Milestones**

**Table 1  
Akutan Milestones**

Project	Completion Date	Status
Monitor progress toward construction of large boat harbor in 2006.	2006	\$850,000 million commitment by APICDA.
Form sport fish joint venture.	2003	Pending.

**Table 2  
Atka Milestones**

Project	Completion Date	Status
Continue water taxi and pilot boat activities.	Ongoing	Ongoing.
Process sablefish & halibut CDQ.	Ongoing	Ongoing.
Expand processing at APS, both by species and time of year.	Ongoing	Ongoing
Pursue development of a small boat harbor in Atka.	Ongoing	Ongoing.
Provide limited vessel repair opportunity.	Ongoing	Proposed.
Evaluate providing fuel depot services.	Ongoing	Proposed.



Evaluate warehouse storage opportunity.	Ongoing	Proposed.
Bring sport fish clients to Atka.	2003	Proposed.
Negotiate a <i>quid pro quo</i> agreement in 2003 with the Atxam Corporation. If successful, distribute a grant for partial federal matching funds up to \$125,000 towards the hydro project.	2003	Ongoing
If 2003 <i>quid pro quo</i> agreement is in place, distribute the remaining grant funds up to \$250,000 as requested by the City of Atka in 2004-05	2004-05	Proposed
Monitor progress towards construction of a hydroelectric facility.	2003-05	Ongoing
Expand and up-grade the Atka Pride Seafoods Processing Plant	2004	Proposed
Extend the existing dock by 600 square feet.	2004	Proposed

**Table 3**  
**False Pass Milestones**

Project	Completion Date	Status
Employ fifteen or more local residents in connection with Dipper operations.	Ongoing.	In progress.
Purchase and process 3 million pounds of Pacific cod, with focus on local fishermen.	Ongoing.	In progress.
Maximize financial return.	Ongoing.	Ongoing.
Complete plan to transition to shoreplant.	2004	Pending.

Construct shore plant and expand operations.	2005	Pending.
Complete joint venture discussions for store.	2003	Pending.
Pursue development of a small boat harbor in False Pass.	2005	Ongoing.

**Table 4**  
**Nelson Lagoon Milestones**

Project	Completion Date	Status
Complete feasibility study, business plan and design for processing plant.	2004	Pending.
Construct plant.	2005	Pending.

**Table 5**  
**Nikolski Milestones**

Project	Completion Date	Status
Employ six or more local residents in lodge business.	Ongoing	In progress.
Maximize financial return from Ugludax Lodge.	Ongoing	In progress.
To provide up to \$150,000 for the purchase of various navigational aides and installation costs associated with the project.	2003	In progress

Monitor progress of installation of navigational aides in Nikolski in 2003-04	2003-04	In Progress
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**Table 6**  
**St. George Milestones**

Project	Completion Date	Status
Complete engineering and permitting; construct shore plant.	2003	Pending.
Open facility and process crab, Pacific cod and halibut.	2004	Pending.
Provide 40 or more local jobs in connection with construction of the plant, harvesting, processing, and ancillary activities.	2004/05	Pending.
Maximize financial return from processing company.	2004/05	Pending.
Harvest 4C halibut CDQ and IFQ.	2003/2005	Ongoing.
Maintain gear and vessel upgrade program	2003/2005	Ongoing.
Identify Tract I tenants and generate revenue from facilities.	2003/2005	Ongoing.
Expand number of sport fish visitors to St. George.	2003/2005	Pending.
Provide employment for six or more local residents in conjunction with sport fishing business.	2003/2005	Pending.
Maintain Puffin Seafoods as a viable business.	2003/2005	Ongoing.

**Table 7**  
**Other APICDA Milestones**

Project	Completion Date	Status
Purchase large commercial fishing vessels.	Ongoing	Ongoing.
Continue Quota Share Loan Guarantee Program.	Ongoing	Ongoing.
Purchase Quota Shares.	Ongoing	Ongoing.
Provide annual donation to local fishermen's associations.	Spring (each year)	Ongoing.
Hold annual APICDA Village Outreach Conference.	Spring (annual)	Ongoing.
Assessment of Product Diversification Program expansion opportunities.	Ongoing	Ongoing
Develop flatfish operation.	Ongoing	In process.
Distribute annual school grants.	Winter (annual)	Ongoing.
Establish higher education scholarship funding levels and identify recipients.	Spring (annual)	Ongoing.
Implement revised Small Vessel Acquisition Program.	2003	Proposed
Evaluate all joint venture and subsidiary investments from a goal, objective, and ROI making perspective.	Ongoing	Ongoing.
Maximize harvest of all APICDA MSCDQ allocations.	Ongoing	Ongoing.
Maximize the harvest of target species and minimize the harvest of incidental species, particularly prohibited species.	Ongoing	Ongoing.

Maximize the use of gear types that have minimized adverse impacts upon habitat.	Ongoing	Ongoing.
Monitor MSCDQ vessel harvesting activities on an individual vessel basis to manage target and non-target harvests.	Ongoing	Ongoing.
Monitor MSCDQ vessel activities to ensure compliance with all federal and state regulations.	Ongoing	Ongoing.
Comply with all state and federal reporting requirements on a timely basis.	Ongoing	Ongoing.
Achieve a royalty return from MSCDQ harvesting and processing operations that are fair to all parties involved.	Ongoing	Ongoing.
Maximize the return from MSCDQ harvesting and processing operations by participating as a whole or part-owner at as many levels of the industry (harvesting, processing, marketing, etc.) as possible and practical.	Ongoing	Ongoing.
Maximize the employment of local residents in all phases of MSCDQ harvesting, processing, and marketing.	Ongoing	Ongoing.
Contribute ten percent of annual APICDA revenue into the Longterm Reserve Account (LRA) until \$10 million.	Ongoing	Ongoing.
Invest LRA funds in accordance with APICDA's Investment Guidelines.	Ongoing	Ongoing.
Manage non-LRA funds to maximize liquidity while emphasizing security.	Ongoing	Ongoing.
Normally generate one-half to one percent above prime as a rate of return for internal loans.	Ongoing	Ongoing.

Establish annual board and administrative budgets, and monitor budgets on a continuing basis.	Ongoing	Ongoing.
Maintain a cash flow projection six months into the future.	Ongoing	Ongoing.
Establish annual board and administrative budgets, and monitor budgets on a continuing basis.	Ongoing	Ongoing.
File quarterly and annual reports on a timely basis.	Ongoing	Ongoing.
Comply with all CDQ federal and state rules and regulations.	Ongoing	Ongoing.
Complete an annual audit.	Ongoing	Ongoing.
Have regular board and sub-committee meetings.	Ongoing	Ongoing.
Review by-laws on an annual basis.	Ongoing	Ongoing.
Ensure that fishermen associations conduct their APICDA board representative elections in accordance with appropriate by-laws.	Ongoing	Ongoing.
Ensure that staff implements board policies as enunciated.	Ongoing	Ongoing.
Maintain Quota Share Retention Program.	Ongoing	Ongoing.
Maintain College Intern Program.	Ongoing	Ongoing.
Implement a comprehensive set of board administrative policies developed and adopted by the APICDA and AJV Board of Directors.	Winter 2003	Ongoing
Implement an investment criteria matrix developed and adopted by the APICDA and AJV Board of Directors.	Winter of 2003	Ongoing

Establish standards/guidelines for due diligence analysis of potential investments developed and adopted by APICDA and AJV Board of Directors.	Winter of 2003	Ongoing
Evaluate newly developed corporate governance structure and provide recommendations for improvement of governance considered.	Spring of 2005	Ongoing
Define responsibilities for the completion of strategic assessment planning.	Summer of 2003	Ongoing
Board affirms APICDA purpose and defines long-term vision for the corporation. Completion date	Fall of 2003.	Ongoing
The APICDA board trained on use of strategic plan and instrument panel to monitor performance of projects.	Fall of 2003	Ongoing
Strategic investment completed using new Board of Directors investment criteria.	Winter of 2003	Ongoing
Develop corporate internal assessment and priority initiatives.	Spring of 2004	Ongoing
Identify planning of strategic and internal improvement initiatives.	Spring of 2004	Ongoing
Provide an effective method for tracking progress on initiatives developed and implemented.	Spring of 2004	Ongoing
Identify responsibilities, authorities, and accountabilities of each management member.	Summer 2003	Ongoing
Clarify and define new management job descriptions implemented and disseminated.	Fall of 2003	Ongoing

Identify method to measure performance on accountabilities defined and implemented.	Fall of 2003	Ongoing
New management structure evaluated by management team and by staff.	Spring of 2004	Ongoing
Establish criteria for projects to be managed by new internal project management system.	Summer of 2003	Ongoing
Develop a template/process for completion of due diligence on new ventures planned and approved by the board of directors.	Fall of 2003	Ongoing
Provide alternatives for project management system researched and system selected.	Fall of 2003	Ongoing
Develop a template/process for due diligence on new ventures implemented.	Winter of 2003	Ongoing
Incorporate policy/procedure for launching projects that defines structure and authority implemented.	Winter of 2003	Ongoing
Project management system implemented	Spring 2004	Ongoing
Monitor Cannon Fish Company investments to ensure operation maximizes financial return	Ongoing	Ongoing
Monitor employment opportunities at Cannon Fish Company for local and regional residents, as well as residents from other CDQ regions.	Ongoing	Ongoing
Monitor Cannon Fish Company's activities to ensure compliance with all federal and state regulations.	Ongoing	Ongoing